GEORGE MASON UNIVERSITY COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT

Education Leadership Program Course Syllabus

Course Number and Title

EDLE 616.001: Curriculum Development and Evaluation (3 credits) [Fall, 2011]

Instructor

Name: Dr. Anne-Marie Balzano Lohse

Phone: 703-993-4256 [gmu]; 650-740-5228 [cell]

Fax #: 703-993-3643

Mailing Address: 4085 University Drive [Commerce Building]

Fairfax, VA 22030

Email: alohse@gmu.edu

Office Location: EDLE Office, Commerce Building-- (room #201)

Office Hours: Mondays, 4:00 to 6:00pm [Commerce]; before & after class meeting times.

Class Location: Fairfax Main Campus, Enterprise Hall/ Room 275

Class Days/Times: Mondays, 7:20 to 10:00pm

[August 29 through December 12, 2011]

Course Description: Examines relationship of written, taught, and tested curriculum; and

identifies critical leadership decisions that can positively impact student achievement. Identifies components of effective curriculum and pacing guides, and constructs a Curriculum Design model for emerging leaders.

Course Resources

Website: www.taskstream.com

Class BLOG: http://CampusCurricFall11.blogspot.com/

Required Textbook: English, Fenwick J. (2010). *Deciding What to Teach and Test:* Corwin

Press. [3rd edition] [Available in the GMU Bookstore in the Johnson Center]

Reference Textbook: Jacobs, Hayes H. (2010) Curriculum 21: Essential Education for a Changing World Alexandria, VA: Association for Supervision and Curriculum Development (ASCD) (optional use as resources.... purchase not required)

Virginia Standards of Learning

Relationships to Program Goals and Professional Organizations: The importance of strengthening and guiding instruction in educational settings is a leadership theme of academic and professional organizations alike. The purpose of the course is to strengthen the knowledge, skills and dispositions of EDLE candidates as instructional leaders and managers. The course provides models for (1) designing and managing curriculum; (2) relating to school board policy, professional development, and budget to effective instructional leadership; (3) constructing effective teacher-friendly curriculum guides; and (4) collecting and using demographic data to create a plan for improved student performance.

This course meets applicable competencies, standards, and guidelines set forth by the Virginia Department of Education (VA DOE), Interstate School Leaders Licensure Consortium (ISSLC), National Council for Accreditation of Teacher Education (NCATE), and Educational Leadership Constituent Council (ELCC), as shown below.

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VA DOE Competencies (a 1,3,4,5 and 6; c1; e1; f 4,5)

NCATE Guidelines (Strategic Leadership: 1.3, 1.6, 2.4; Instructional Leadership: 3.3, 3.4, 3.5, 3.6. 3.9;

Organizational Leadership: 9.1)

ELCC Standards (2.1a; 2.2a,b,c; 2.3 a,b,c; 2.4a,b,c; 6.1f)
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<u>Learner Outcomes:</u> Students who successfully complete the requirements for EDLE 616 will be able to:

- [i] demonstrate an in-depth knowledge of curriculum design, development and evaluation, and connect all parts to ELCC standards in the design [and presentation] of a mini curriculum framework
- [ii] analyze school demographic and assessment data and use the same to create a professional development plan [PDP] to improve student performance in <u>two</u> critical areas
- [iii] identify an emerging/controversial issue in curriculum development/evaluation and create a plan to serve as a guide for educators to fully understand it [the plan should connect best thinking/practices on the issue to 2 or 3 essential questions]
- [iv] investigate the components of a well-formed BOE policy on curriculum development/evaluation and apply that knowledge to *solve* a problem either at a specific grade level or content area.

Internship [EDLE 791]: For questions relating to the connections between the Internship and coursework, please talk with either [i] the Instructor, or [ii] your Internship Advisor.

<u>Nature of Course Deliver</u>y: A variety of instructional methods are used to cover the subject matter and create a dynamic, interactive learning environment. These methods <u>may</u> include large and small group discussions, case studies, media, Internet assignments, lecture, guest

practitioners, group presentations, interviews, collaborative learning and reflection. There is some out-of-class work expected. *The challenge is to become a community of learners*.

<u>Course Requirements:</u> You are expected to attend each class because discussion, presentations, and hands-on activities are critical parts of the course. The completion of and reflection on assigned readings, **constructive participation** in discussions and group work as well as on-line communication with group members are routine expectations. *Access to a computer and a GMU email account are essential because you will receive important information from the university only on your GMU account and only GMU email accounts may be used to communicate with the instructor.* You must also have an account in **Taskstream**.

If missing a class is unavoidable, you are responsible for notifying the instructor (preferably in advance). It is your responsibility to check with class colleagues for notes and assignments and complete any missed assignments and readings, etc. before the start of the next class. All absences may affect your final grade because of the heavy emphasis on class participation. All written assignments must be completed on a word processor (unless otherwise indicated) and turned in on or before the due date.

Assignments # 2 and #3 are program performance-based assessments and are to be submitted on Taskstream.

Late assignments will lower your grade on the project, and will not be accepted or given credit if received 48 hours late. Specific course requirements and assigned due dates <u>may</u> be altered as the instructor receives input from you and your classmates about your school calendars. To plan and complete group projects, you may need to meet with other group members at times *other* than during scheduled class sessions.

Evaluation and Grading:

Because EDLE 616 is a graduate level course, high quality work is expected in class and on all assignments. Assignments 1, 2, 3 and 4 are graded by a rubric. In this way, the rubric can both inform the completion of the assignments and serve as an instrument to assess your grade for the activity.

This course is designed to further develop and expand your managerial and ethical skills in the area of instructional leadership and management. You will be assessed on your ability to analyze situations from the broad perspective of a school administrator, and be expected to view the impact of the decisions from a systematic perspective and from the benefit to student learning.

The grading assessment scales and assigned percentages shown below are guidelines only. Your final grade for the semester will reflect the instructor's judgment of your classroom performance as you attempt to demonstrate leadership behaviors, perspectives and attitudes.

Students may rewrite an assignment [other than the final group project] for re-grading within one week of receipt. The original assignment should be clipped/stapled to the re-write.

Grading Scale:

Participation in class, contribution to group learning	10 points
Assignment #1	15 points
Assignment #2	20 points
Assignment #3	40 points
Assignment #4	
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100 points TOTAL:

A+=100 points A=95-99 points A- =90-94 points B+=87-89 points C=75 -79 points B=83 -86 points B = 80 - 82 points

F=74 points or below

Program Vision: The Education Leadership Program is devoted to improving the quality of pre-K through 12 education through teaching, research and service. Candidates and practicing administrators engage in course work devoted to experiential learning, professional growth opportunities, and doctoral research that informs practice. We educate exceptional leaders who act with integrity as they work to improve schools.

College of Education and Human Development Expectations

- Students must adhere to the guidelines of the George Mason University Honor Code [See http://academicintegrity.gmu.edu/honorcode/].
- Students with disabilities who seek accommodations in a course must be registered with the George Mason University Office of Disability Services (ODS) and inform their instructor, in writing, at the beginning of the semester [See http://ods.gmu.edu/].
- Students must follow the university policy for Responsible Use of Computing [See http://universitypolicy.gmu.edu/1301gen.html].
- Students are responsible for the content of university communications sent to their George Mason University email account and are required to activate their account and check it regularly. All communication from the university, college, school, and program will be sent to students solely through their Mason email account.
- Students must follow the university policy stating that all sound emitting devices shall be turned off during class unless otherwise authorized by the instructor.
- Students are expected to exhibit professional behaviors and dispositions at all times.

Campus Resources

- The George Mason University Counseling and Psychological Services (CAPS) staff consists of professional counseling and clinical psychologists, social workers, and counselors who offer a wide range of services (e.g., individual and group counseling, workshops and outreach programs) to enhance students' personal experience and academic performance [See http://caps.gmu.edu/].
- The George Mason University Writing Center staff provides a variety of resources and services (e.g., tutoring, workshops, writing guides, handbooks) intended to support students as they work to construct and share knowledge through writing [See http://writingcenter.gmu.edu/].
- For additional information on the College of Education and Human Development, Graduate School of Education, please visit our website [See http://gse.gmu.edu/].

Assignment #1

Identify critical school board policy for curriculum development and evaluation [Individual Assignment]

Purpose:

As educators, it is important that we have a clear understanding of the educational policies developed by our school boards, and our responsibility as educational leaders to implement them. This assignment will challenge your ability to investigate a particular policy adopted by a chosen school board and examine its impact on student learning and achievement.

Assignment:

Prepare at minimum a 3 -5 page, double spaced document that investigates one chosen school board policy and analyze its components in relation to the needs of a [i] specific grade level or [ii] content area. Candidates will conduct interviews with administrators and/or stakeholders in order to gain detailed knowledge of the policy and its impact at the local school level.

School Board Policy Grading Rubric

ELCC Standards	Criteria	Exceeds Expectations	Meets Expectations	Approaching expectations	Below Expectations	Score
Candidates apply their understanding of the larger political, social, economic, legal and cultural context to	Clearly identifies a selected curricular area	Proposed curricular area is identified and adequately and clearly described.	Proposed curricular area is identified AND adequately described	Proposed curricular area is identified or described, but not both	Proposed curricular area is not identified or described.	
develop activities and policies that benefit students and their families [ELCC: 6.3] [weighting 20%]	Includes a statement that relates to area of study	Statement is clear with adequate reference to the needs of the student learners.	Statement is clear with adequate reference to learners.	Statement is vague or rambling with some reference to student learning.	No statement is included	
[weighting 20%]						
[weighting 40%]	Connections made from School Board Policy to grade level and/or content area	Connections from School Board Policy to grade level and/or content area are clearly and concisely explained	Connections from School Board Policy to grade level and/or content area listed	Connections from School Board Policy to grade level and/or content area hinted at	No connections made	
[weighting 35%]	Candidates will conduct interviews with [a] Administration or [b] School Board members regarding selected policy	.Impact of School Board Policy clearly and concisely presented from multiple interviews [a and b]	Impact of School Board Policy presented from either [a] or [b]	Impact of School Board Policy discussed in general terms		
[weighting 5%]	Spelling, grammar, mechanics	The project is error free and clearly and professionally presented	The project has no spelling errors and no more than two mechanical errors.	The project has some spelling grammar, and/or mechanical errors.	The project has multiple errors in spelling, and/or mechanics	Total Score

Assignment #2: Demographic Analysis of Assessment Data (Study of Demographic Information and Assessment Data for Improved Student Performance—Individual Assignment) **REQUIRED PERFORMANCE** [Taskstream]

Purpose:

The purpose of this assignment is to demonstrate the ability to analyze demographic and test data (Standards of Learning or other test results) as it relates to curriculum and/or instructional improvement. Each candidate will obtain and analyze above mentioned information from their schools, and analyze strengths/weaknesses of existing Action Plans with a view to *helping teachers improve student performance in two curriculum areas*. (An individual learning activity completed during and outside of class).

Assignment:

Prepare, at minimum, a Mini-CASE STUDY [10 to 12 pages, including graphics] utilizing the analysis of actual demographic and test data from your school, and, after examining existing site-based Action Plans, analyze the *strengths and weaknesses in the Action* Plan with a view to helping teachers/staff members improve student performance in the two targeted curriculum [gap] areas.

Instruction:

- 1. Review and describe recent assessment results from your selected school.
- 2. Assess the school culture in the school you select: describe and analyze the cultural diversity (race, ethnicity, ESL, SPED, SES and gender, etc.)
- 3. Analyze the data in two academic areas. Include a brief description of your findings and conclusions regarding curriculum/instruction deficit areas.
- 4. Examine and analyze existing site-based "action plans"—focusing on strengths and weaknesses-- that target the two curriculum areas you selected for improving student achievement. Suggest future Professional Development plans to strengthen school wide focus on targeted gap areas.

Analysis of Assessment Data: Grading Rubric

ELCC Standards	Criteria	Exceeds Expectations	Meets Expectations	Approaching Expectations	Below Expectations	Score
Candidates demonstrate the ability to analyze and describe the cultural diversity in a school community [ELCC: 6.1] [weighting 20%]	Analyzes and describes the cultural diversity in a school community [in terms of race, ethnicity, gender, SES, ELL learners, sped learners]—looks at changes over the last 3-5 years]	Cultural diversity in the school and its community is describes and analyzed (race, ethnicity, gender, age, socio-economic status, English language learners, and special education).	Cultural diversity in the school is described and analyzed (race, ethnicity, gender, age, socio-economic levels, English language learners, and special education).	Cultural diversity is described and analyzed, but lacks information on all 7 categories	Either analyzed or describes the cultural diversity of the school, but not both	
Candidates assess school culture using multiple methods [ELCC: 2.1] [weighting 20%]	Assesses school culture using multiple methods and strategies	Major changes in each of the 7 categories over the last 3 years are documented.	Some [3 or 4] changes in each of the 7 categories over the last 3 years are documented.	One or two changes in each of the 7 categories over the last 3 years are documented.	No changes are documented.	
Candidates demonstrate an understanding of how to use appropriate research strategies to promote an environment for improved student achievement [ELCC: 2.3] [weighting 20%]	Uses appropriate research strategies to promote an environment for improved student achievement. Connects strategies to (a) targeted needs of school learners, and (b) identified gaps in curriculum/instructio nal practices	Appropriate research strategies to promote an environment for improved student achievement are employed. Strategies reflect the students learning needs that are analyzed from the school's demographic information and assessment data in 2 academic areas. Includes a rationale for using each strategy.	Appropriate research strategies to promote an environment for improved student achievement are employed. Strategies reflect the students learning needs that are analyzed from the school's demographic information and assessment data in 2 academic areas.	Uses demographic information and assessment data when applying best practices to ensure student learning in 2 academic areas. Only one research strategy is used OR one or more research strategies are used incorrectly.	Research strategies and/or demographic information and assessment data are not used.	

ELCC Standards	Criteria	Exceeds Expectations	Meets Expectations	Approaching Expectations	Below Expectations	Score
Candidates design and demonstrate an ability to analyze existing site Action Plans with a view to constructing well-planned, context-appropriate PD support for teachers in 2 targeted curriculum areas ELCC: 2.4]	Works collaboratively with teachers and school personnel to analyze existing site-based Action Plans with a view to designing and implementing well-planned professional development programs that focus on 2 targeted curriculum areas [and are based on adult learning needs]	Plan is based on the demographic information and test data collected at the school. Plan shows evidence of appropriate adult learning strategies, a commitment to life-long learning, and the ability to plan collaboratively with teachers to improve 2 targeted curriculum areas.	Plan is based on the demographic information and test data collected at the school. Plan shows evidence of appropriate adult learning strategies and a commitment to life-long learning. 1 targeted area for curriculum improvement is included.	Plan is based on the demographic information and test data collected at the school. Plan includes appropriate adult learning strategies or shows evidence of collaboration. OR reflects a commitment to life-long learning, but not all three elements are present.	Plan is not based on the school's demographic information and test data and/or does not include appropriate learning strategies for adults, a collaborative development process, and a commitment to life-long learning.	
[weighting 5%]	Spelling, Grammar, mechanics	The project is error free and is clearly and professionally presented	The project has no spelling errors and no more than 2 mechanical errors	The project has some spelling, grammar and/or mechanical errors	The project has multiple errors in spelling and/or mechanics	Total Score

Assignment #3: Design of Curriculum Framework [Curriculum Framework Design Project] ***REQUIRED PERFORMANCE*** [Taskstream]

PURPOSE:

The purpose of this assignment is to demonstrate knowledge of program design in curriculum as evidenced in the creation of a model for emerging leaders in the field.

ASSIGNMENT:

In small groups explore and research existing leadership programs, then <u>individually</u> design and construct a Curriculum Guide Framework for aspiring educational leaders. The document is not to exceed 20 pages [25 slides if using PowerPoint], including references that are written in APA style. Components to be included in the curriculum framework are listed in the directions below.

DIRECTIONS:

[a] In small groups.....

- Conduct Internet searches of other leadership programs across the nation (and world).
- Interview both seasoned and new administrators about what they believe beginning administrators needed for educational leaders.
- Check the web sites of educational organizations, the State Departments of Education, accrediting agencies to discover the requirements and suggested content and activities for leading-edge programs.
- Collect information and ideas about leadership development from other sources selected by your group.

[b] **Individually.....**

- Be creative in your ideas about the different teaching methods that could help aspiring leaders learn, how they will be assessed, activities for learning, and locations where leadership development could occur.
- Synthesize those data that your group collects from various sources and make content and format decisions for your [individual] curriculum document. Select the essential knowledge, skills, and dispositions that you believe should be included in a curriculum framework for aspiring leaders. Then, construct a matrix to validate and support what you consider "the right curriculum." Select one of the concepts in your program design and use a modified "backward design" mini lesson plan to teach that concept to aspiring leaders [Assignment #4]

Your curriculum framework –curriculum map, course offerings & brief descriptions-should include the following components:

- 1. a philosophy and/or vision for the aspiring leaders' program
- 2. a validation matrix with at least 4 to 6 sources (include ISLLC, NCATE, ELCC, VA DOE components)
- 3. a list of the critical knowledge, skills, and dispositions needed by aspiring leaders
- 4. a list of essential questions to guide the content of your curriculum framework
- 5. one PD mini-lesson using the simplified backward design model [Assignment 4]
- 6. a reference page to document the sources [minimum of 6] used when collecting data and constructing the framework.

<u>Grading Rubric</u> <u>Design of Curriculum Framework</u> (Mini Curriculum Project)

ELCC Standards	Criteria	Exceeds Expectations	Meets	Approaching	Below	Score
			Expectations	Expectations	Expectations	
Candidates will (a)	Describes	Proposed Curriculum	Proposed	Proposed	None of the	
facilitate activities	[i] a curriculum design	Design Model	Curriculum	Curriculum	Criteria is	
to improve	model which includes:	includes <u>all</u> of the	Design	Design model	included in	
instructional	philosophy/vision	following	model	includes 3 of	the	
practices and	statement; essential	components: (1)	includes 5 of	the 7	curriculum	
curricular	questions	philosophy/vision	the 7	components	design	
materials that fully	undergirding the	statement; (2)	components	listed in the	model.	
accommodate a	model; selected	essential questions	listed in the	Criteria—		
learner's diverse	knowledge, skills and	guiding the model	Criteria	minimally.		
needs;	dispositions [as	design; (3) knowledge,	minimally.			
(b) demonstrate	desired outcomes];	skills & dispositions				
the ability to	and a validation matrix	central to the design;				
provide effective	for all components of	(4) a validation matrix				
instructional	the design model.	for all components; (5)				
programs;	[ii] includes multiple	six or more references				
(c) use and	examples of	cited (APA style); (6)				
promote	instructional methods,	appropriate,				
technology &	experiences, activities	backward-designed				
information	and assessments.	experiences, activities				
systems.	[iii] includes a plan for	& assessments				
[ELCC 2.2]	using technology to	included; (7) ample				
weighting 65%]	enrich both the	suggestions for using				
	curriculum and	technology to enrich				
	instruction in the	both the model design,				
	design model.	and the learning				
		experiences.				

ELCC Standards	Criteria	Exceeds Expectations	Meets	Approaching	Below	Score
		•	Expectations	expectations	Expectations	
Candidates will (a) demonstrate the ability to apply best practices to student learning; (b) show concern for diversity in the learning process. [ELCC 2.3] weighting 30%]	The Curriculum Design model shows evidence of Best Practices in [a] courses selected based on current research, and a thoughtful design sequence and choice; [b] the inclusion of the UBD concept as a 'footprint' of the learning experience; [c] a thread of continuous assessment; [d] application of Adult Learning theories; [e] clear respect for diversity in the selection of courses offered.	Proposed Curriculum Design model includes <u>all</u> of the following: Best Practices; thoughtful design in both course selection and choice; strong evidence of UBD throughout the design; continuous assessment; Adult Learning theories in evidence; and a respect for diversity in course selection.	Proposed Curriculum Design model includes 4 out of the 6 components listed under 'Criteria' [in this rubric]	Proposed Curriculum Design model includes 2 out of the 6 components listed under 'Criteria' [in this rubric]	No references to Best Practices; a uniform 'one size fits all' design sequence offered; UBD model implied but not stated; little or no connections to Adult Learning theories or respect for diversity in course selection.	
Weighting 5%	Spelling, grammar, mechanics	The project is error free and clearly and professionally presented	The project has no spelling errors and no more than two mechanical errors.	The project has some spelling grammar, and/or mechanical errors.	The project has multiple errors in spelling, and/or mechanics	Total Score

Assignment #4

Professional Development for Curriculum Change

Identify, Create [and deliver] a Professional Development Session for a Selected Curriculum Issue from Assignment 3 [or for a current controversial issue] (Group Project –IN CLASS)

Purpose:

As educational leaders, we are frequently faced with instructional issues directly related to the written/taught curriculum, and the challenge of presenting them to colleagues in the schoolhouse. The purpose of this assignment is to demonstrate the ability to deliver a PD session to class colleagues based on a **new** course[or new course idea] identified in Assignment 3 [**OR** a current controversial issue in curriculum] utilizing the tenets of the *taught curriculum* & 'backward design' [UBD].

Assignment:

You [singular or plural] will identify a current/future curriculum issue [see above] and create a PD plan that serves as a guide for educators. Candidates may use a variety of information gathering methods including interviews with peers, administrators and/or central office personnel; you may also wish to obtain information from the text as well as curriculum guides. Prepare a 15 to 20 minute PD presentation that is designed to assist educators in their understanding of the curriculum issue, and which utilizes the format of the Taught Curriculum & 'backward design' [UBD].

Professional Development Plan Grading Rubric

ELCC Standards	Criteria	Exceeds Expectations	Meets Expectations	Approaching expectations	Below Expectations	Score
Candidates design and demonstrate an ability to implement well-planned, context-appropriate professional development plans based on reflective practice & research	Clearly identifies a curricular issue/area that includes a rationale that connects to Assignment 3, explains choice of curricular issue, and exemplifies the 'taught' curriculum format including:	Proposed curricular area is identified and adequately and clearly described.	Proposed curricular area is identified AND adequately described	Proposed curricular area is identified or described, but not both	Proposed curricular area is not identified or described.	
on student learning consistent with school vision & goals. [ELCC: 2.4] Weighting 40%	(1) assessing prior knowledge (2) essential questions & understandings (3) modeling main concept (4) differentiation where appropriate (5) assessing for understanding	All elements of the 'taught' curriculum are in evidence	Some elements of the 'taught' curriculum are in evidence [3 out of 5]	One or two elements [only] of the 'taught' curriculum are in evidence	No elements are in evidence	
Weighting 40%	Includes a professional development plan [UBD] that is includes a rationale, materials, instructional methods and a guide for ongoing assessment	Appropriate instructional methods, experiences, activities, and assessments are included and clearly stated. Suggestions show reflective thought.	Appropriate instructional methods, experiences, activities, and assessments are included and clearly stated [one of each]	Instructional methods, experiences activities, or assessments are included [but not all listed]	Instructional methods, experiences, activities and/or assessments are not included.	

ELCC Standards	Criteria	Exceeds Expectations	Meets Expectations	Approaching expectations	Below Expectations	Score
Weighting 10%	Includes suggestions for using technology to enrich curriculum and instruction.	Adequate and appropriate suggestions for using technology to enrich curriculum and instruction practices are included in the lesson design, along with citations for finding resources.	Adequate and appropriate suggestions for using technology to enrich curriculum and instructional practices are included in the lesson design.	Some technology use is included in the lesson design, but its use may not be appropriate.	Technology use is not included in the lesson design.	
Weighting 10%	Spelling, grammar, mechanics	The project is error free and clearly and professionally presented	The project has no spelling errors and no more than two mechanical errors.	The project has some spelling grammar, and/or mechanical errors.	The project has multiple errors in spelling, and/or mechanics	Total Score

Tentative Class Schedule*

Date	Topic	Essential Questions	Readings	Assignment Due Dates
Session 1 [Aug 29]	 Introductions Course Overview Course in 'Miniature' Learning from EDLE 618 Looking at Assignment #1 	 What is the definition of curriculum? What is the purpose of curriculum & what is its function in schools and schooling? 	Accessing prior knowledge	
Session 2 [Sept 12]	 Myths about Curriculum Historical influences on Curriculum Assignment #1 –Q/A 	 What is the history of curriculum development? What curriculum lessons have we learned from history? 	Web-based activity Read Fenwick English, Chapter 1	
Session 3 [Sept 19]	 Ideologies of Curriculum Curriculum & Pacing 'Guides' Looking at Assignment #2 	 What are the main philosophies / ideologies of curriculum? What does/should a curriculum guide look like? [Mr. DeVito or Mr. Keating's classroom] 	Web-based activity Read Fenwick English, Chapter 2 Eisner Article	Assignment #1 due
Session 4 [Sept 26]	 Sociology of Curriculum Simulation #2 The Politics of Curriculum Assignment #2- Q/A 	What social issues affect curriculum development? What does curriculum development look like as a result?	Handouts from Instructor [Case Studies] David Berliner, "Fixing the Schools Isn't Everything" [Taskstream]	

Date	Topic	Essential Questions	Readings	Assignment Due Dates
Session 5 [Oct 3]	 The relationship between Assessment & The Tested Curriculum NCLB: What changes might re-authorization have wrought on behalf of children? Assignment #2 continued: Q/A 	 What is the tested curriculum? How does NCLB connect the dots between the two? 	Kristen Williams' P/P [P/P in T] Alfie Kohn reading [T] Atlanta Testing Scandal	Dutes
Session 6 [Oct 11]	 Introduction to UBD [1] & the Written Curriculum Generic vs Specific Curriculum Packaged Curriculumfor what, for whom? 	1. NCLB or UBD or?	Handouts [T] PowerPoint on Taskstream	Assignment #2 due [in Taskstream]
Session 7 [Oct 17]	 UBD continued [2] Introduction to Curriculum Mapping [1] 		Handouts from Instructor & DVD [UBD] DVD [Heidi Jacobs]	
Session 8 [Oct 24]	 The Taught Curriculum Curriculum Mapping [2] Aligning the Curriculum [1]	 Who should write the curriculum? To front or backload? What is curriculum mapping? 	Read Fenwick English, Chapter 3 Reading—William Ayers [6 Questions]	

		4. Why should we align the	X7:1 FXX:1:X 1.1	
		curriculum?	Video [Heidi Jacobs]	
Date	Topic	Essential Questions	Readings	Assignment Due Dates
Session 9 [Oct 31]	 Aligning the Curriculum [2]- 'City Drive Case Study' Staff Development for Curriculum Change 	 Why align the curriculum? What are the obstacles? 	'City Drive Case Study' on [T] 5 Models of PD [Sparks]—[T]	Assignment #3 due [in Taskstream]
Session 10 [Nov 7]	New ideas on Curriculum Design & Implementation	What are the key curriculum issues facing school leaders today?	Readings to be assigned	
Session 11 [Nov 14]	 Mini-Conference Poster Session Class Workshop for Assignment #4 		Read – Fenwick English, Ch 4	
Session 12 [Nov 21]	**Electronic [Blog] Class**			
Session 13 [Nov 28]	 Appreciative Inquiry Educating students for the 21st century 	1. How can school leaders use appreciative inquiry to help inform curricula decisions?		Assignment #4 due [in class]
Session 14 [Dec 5]	Group Projects			
Session 15 [Dec 12]	Group Projects Course Wrap-up			

^{**}Syllabi created in a learner vacuum are by nature, imperfect.** The sequence and content of course topics may be modified to reflect the availability of presenters, pace of the students' learning, and additional curriculum interests of the students.

A make-up session will be scheduled, if needed, to replace any session that is cancelled due to weather conditions. *