

College of Education and Human Development Division of Special Education and disAbility Research

Spring 2014

EDSE 619 DL1: Applied Behavior Analysis: Principles, Procedures, and

Philosophy

CRN: 17666, 3 - Credits

Instructor: Dr. Theodore Hoch	Meeting Dates: 01/21/14 - 05/12/14
Phone: 703.987.8928 / 703.993.5245	Meeting Day(s): Synchronous Meeting Dates
	are Tuesdays, 2/4, 2/11, 4/15, 4/22, 4/29;
	STUDENTS MUST ACCESS COURSE AND
	COMPLETE WORK WEEKLY, AS
	ASSIGNED IN THIS SYLLABUS,
	BEGINNING 1/21/14
E-Mail: thoch@gmu.edu	Meeting Time(s): 5:30pm - 6:30pm on
	synchronous meeting dates; within each week
	during all weeks specified above for
	asynchronous work
Office Hours: Tuesday 11:00 am – 1:00 pm	Meeting Location: Blackboard, and
by phone and through Blackboard Collaborate;	Blackboard Collaborate
Wednesdays from 1:30 pm – 3:45 pm by	
phone and through Blackboard Collaborate; In	
person by appointment	

Note: This syllabus may change according to class needs. Students will be advised of any changes immediately through George Mason e-mail and/or through Blackboard.

Course Description

Focuses on basic principles and procedures of applied behavior analysis; identification of factors that contribute to behavioral problems and improved performance; and procedures that can be used to minimize behavioral problems, improve performance, teach new behaviors, and increase probability of behaviors occurring under appropriate circumstances.

Prerequisite(s): Admission to applied behavior analysis graduate certificate program

Hoch - EDSE 619 DL1: Spring 2014

Co-requisites: None

Advising Contact Information

Please make sure that you are being advised on a regular basis as to your status and progress through your program. Mason M.Ed. and Certificate students should contact the Special Education Advising Office at (703) 993-3670 for assistance. All other students should refer to their faculty advisor.

Nature of Course Delivery

[Instructors, please revise in accordance with your specific course format] Learning activities include the following:

- 1. Class lecture and discussion
- 2. Application activities
- 3. Small group activities and assignments
- 4. Video and other media supports
- 5. Research and presentation activities
- 6. Electronic supplements and activities via Blackboard

Learner Outcomes

Upon completion of this course, students will:

- Describe educational, experiential, degree, and examination requirements for Behavior Analyst Certification.
- Define, describe, and identify basic philosophical assumptions of applied behavior analysis.
- Define, describe, and identify basic characteristics of applied behavior analysis.
- Define, describe, and identify respondent behavior and respondent conditioning.
- Define, describe, and identify operant behavior and operant conditioning.
- Define, describe, and exemplify operant and respondent principles.
- Define, describe, and exemplify operant and respondent procedures.
- Describe, identify, and exemplify behavior analytic teaching procedures.
- Describe and identify factors affecting behavioral variables.

Required Textbooks

Type Here

Digital Library Option

The Pearson textbook(s) for this course <u>may be</u> available as part of the **George Mason**University Division of Special Education and disAbility Research Digital Library. Please

note that not all textbooks are available through this option. Visit the links below before purchasing the digital library to ensure that your course(s) text(s) are available in this format. The division and Pearson have partnered to bring you the Digital Library; a convenient, digital solution that can save you money on your course materials. The Digital Library offers you access to a complete digital library of <u>all Pearson textbooks</u> and MyEducationLabs used across the Division of Special Education and disAbility Research curriculum at a low 1-year or 3-year subscription price. Access codes are available in the school bookstore. Please visit http://gmu.bncollege.com and search the ISBN. To register your access code or purchase the Digital Library, visit:

http://www.pearsoncustom.com/va/gmu/digitallibrary/education/index.html

- 1 year subscription \$200 ISBN-13: 9781269541411
- 3 years subscription \$525 ISBN-13: 9781269541381
- Individual e-book(s) also available at the bookstore link above or at http://www.pearsoncustom.com/va/gmu/digitallibrary/education/index.html

Recommended Textbooks

Cooper, J.O., Heron, T.E., & Heward, W.L. (2007). Applied behavior analysis (2nd Ed.). Upper Saddle River, New Jersey: Pearson Prentice Hall.

Skinner, B.F. (1974). About behaviorism. New York, NY: Knopf.

Required Resources

You will need to go to the Behavior Analyst Certification Board website (www.bacb.com), and download the Task List, the Guidelines for Responsible Conduct, and the Disciplinary Standards. We will refer to these documents throughout this course and all others in this Program.

Additional Readings

None. However, if you wish to complete the extra optional, extra credit portion of the course, you will need to purchase a subscription to the BCBA Examination Study software, available through Behavior Development Solutions at http://www.behaviordevelopmentsolutions.com/.

Course Relationships to Program Goals and Professional Organizations

This course is part of the George Mason University, Graduate School of Education (GSE), Special Education Program for Applied Behavior Analysis Graduate Certificate. This program complies with the standards for teacher licensure established by the Council for Exceptional Children (CEC), the major special education professional organization. The CEC Standards are

listed on the following website:

http://www.cec.sped.org/Content/NavigationMenu/ProfessionalDevelopment/ProfessionalStanda rds/. The content of the courses in this program is derived from the Task List published by the national Behavior Analyst Certification Board (BACB) as well as the Board's Guidelines for Responsible Conduct. The BACB Standards are listed on the following website: For more information on the Board and the examination, please visit the Board's website at www.bacb.com. The CEC standard that will be addressed in this class is Standard 4: Instructional Strategies.

GMU POLICIES AND RESOURES FOR STUDENTS:

- a. Students must adhere to the guidelines of the George Mason University Honor Code [See http://oai.gmu.edu/honor-code/].
- b. Students must follow the university policy for Responsible Use of Computing [See http://universitypolicy.gmu.edu/policies/responsible-use-of-computing/].
- c. Students are responsible for the content of university communications sent to their George Mason University email account and are required to activate their account and check it regularly. All communication from the university, college, school, and program will be sent to students solely through their Mason email account.
- d. The George Mason University Counseling and Psychological Services (CAPS) staff consists of professional counseling and clinical psychologists, social workers, and counselors who offer a wide range of services (e.g., individual and group counseling, workshops and outreach programs) to enhance students' personal experience and academic performance [See http://caps.gmu.edu/].
- e. Students with disabilities who seek accommodations in a course must be registered with the George Mason University Office of Disability Services (ODS) and inform their instructor, in writing, at the beginning of the semester [See http://ods.gmu.edu/].
- f. Students must follow the university policy stating that all sound emitting devices shall be turned off during class unless otherwise authorized by the instructor.
- g. The George Mason University Writing Center staff provides a variety of resources and services (e.g., tutoring, workshops, writing guides, handbooks) intended to support students as they work to construct and share knowledge through writing [See http://writingcenter.gmu.edu/].

PROFESSIONAL DISPOSITIONS

Students are expected to exhibit professional behaviors and dispositions at all times.

CORE VALUES COMMITMENT

The College of Education & Human Development is committed to collaboration, ethical leadership, innovation, research-based practice, and social justice. Students are expected to adhere to these principles. [See http://cehd.gmu.edu/values/]

For additional information on the College of Education and Human Development, Graduate School of Education, please visit our website [See http://gse.gmu.edu/]

Course Policies & Expectations

Attendance.

Students are expected to be present for the duration of every synchronous discussion, and to participate in every synchronous discussion. Students entering a synchronous discussion more than 25 minutes late will not receive credit for that discussion. Students leaving a synchronous discussion prior to that discussion's end will not receive credit for that discussion. Students may not reschedule missed Synchronous Discussions or Research Profile presentations.

Late Work.

Given the possibility of computer or internet difficulties some students may experience from time to time, students must consider and identify alternative availability of computers and internet access (e.g., public libraries, their employer (if permissible by the employer), internet cafes, etc.) within the first week of this course to ensure that they will be able to complete their assignments in a timely manner.

All work is due during the week for which it is assigned, and must be submitted no later than 11:59 pm on the Monday of the week after which the work becomes available. For example, the work that becomes available on the Monday of Week 2 would be due no later than 11:59 pm on the Monday of Week 3. Late work will be assessed a 50% point penalty.

The Final Exam is available only between midnight on 4 May 2014 and 11:59 pm on 12 May 2014, both US Eastern Time. Students will not have access to this exam before or after those times.

TaskStream Submission

Every student registered for any Special Education course with a required performance-based assessment is required to submit this assessment, *Final Exam Feedback* to TaskStream (regardless of whether a course is an elective, a onetime course or part of an undergraduate minor). Evaluation of the performance-based assessment by the course instructor will also be completed in TaskStream. Failure to submit the assessment to TaskStream will result in the

course instructor reporting the course grade as Incomplete(IN). Unless the IN grade is changed upon completion of the required TaskStream submission, the IN will convert to an F nine weeks into the following semester.

If you have never used TaskStream before, you MUST use the login and password information that has been created for you. This information is distributed to students through GMU email, so it is very important that you set up your GMU email. For more TaskStream information, go to http://cehd.gmu.edu/api/taskstream

Grading Scale

The distribution of total possible points per assignment type, and grading scale, are as follows:

Assignment	Points Possible	Number of	Total Points	Cumulative
Type	per Instance	Instances	Possible	Points Possible
Discussion	2 points per DBI	24 DBIs	48 points	48 points
Board Items				
Embedded	1 point per	150 questions	150 points	198 points
Lesson Quizzes	question			
Lesson Tests	15 points per test	13 Tests	195 points	393 points
Synchronous	5 points per	5 discussions	25 points	418 points
Discussions	discussion			
Reseearch	20 points per	1 paper	20 points	438 points
Profile Paper	paper			
Research Profile	5 points per	1 presentation	5 points	443 points
Presentation	presentation			
Final Exam	100 points per	1 Exam	100 points	543 points
	Exam			

$$A = 516 - 543$$
 points $A - 489 - 515$ points $B = 434 - 488$ points $C = 380 - 433$ points $F < 380$ points

Assignments

Performance-based Assessment (TaskStream submission required).

The Final Examination is the Taskstream Assignment for this course. You will take a 50 multiple choice item final exam online. Once you open this exam, you must complete it – you may not close it and reopen it. You will have only one opportunity to complete this exam. You will earn 1 point toward your final grade for each correct response. You will also take this examination on your first night of class as a pretest. Using the exam in this way permits the instructor an evaluation of the extent to which the course objectives of were met. It also removes any mystery, for the students, as to what constitutes the final exam. You'll receive feedback on your pretest performance during the second or third class session, including a breakdown of percentage correct by content area. After

completing the Final Exam, you'll receive a feedback form by e-mail which you will be required to then submit electronically to Taskstream. Once the feedback form's been submitted, it will be rated according to the following rubric with regard to the extent to which you've mastered the material as it pertains to the following sections from the BACB Task List:

	Does Not Meet Expectations 1	Meets Expectations 2	Exceeds Expectations 3
Specific Behavior Change Procedures	Candidate demonstrates further learning needed by answering fewer than 80% of items correctly pertaining to: Use interventions based on manipulation of antecedents, such as motivating operations and discriminative stimuli. Use discrimination training procedures. Use instructions and rules. Use contingency contracting (i.e., behavioral contracting). Use independent, interdependent, and dependent group contingencies. Use stimulus equivalence procedures. Plan for behavioral contrast effects. Use the matching law and recognize factors influencing choice. Arrange high-probability request sequences. Use the Premack Principle. Use pairing procedures to establish new conditioned reinforcers and punishers. Use errorless learning procedures. Use matching-to-sample procedures.	Candidate demonstrates competence by correctly answering 80 – 99% of questions pertaining to: Use interventions based on manipulation of antecedents, such as motivating operations and discriminative stimuli. Use discrimination training procedures. Use instructions and rules. Use contingency contracting (i.e., behavioral contracting). Use independent, and dependent group contingencies. Use stimulus equivalence procedures. Plan for behavioral contrast effects. Use the matching law and recognize factors influencing choice. Arrange high-probability request sequences. Use the Premack Principle. Use pairing procedures to establish new conditioned reinforcers and punishers. Use matching-to-sample procedures.	Candidate demonstrates mastery by responding correctly to 100% of questions pertaining to: Use interventions based on manipulation of antecedents, such as motivating operations and discriminative stimuli. Use discrimination training procedures. Use instructions and rules. Use contingency contracting (i.e., behavioral contracting). Use independent, interdependent, and dependent group contingencies. Use stimulus equivalence procedures. Plan for behavioral contrast effects. Use the matching law and recognize factors influencing choice. Arrange high-probability request sequences. Use the Premack Principle. Use pairing procedures to establish new conditioned reinforcers and punishers. Use errorless learning procedures. Use matching-to-sample procedures.

Candidate demonstrates further learning needed by answering correctly fewer than 80% of questions pertaining to:

- Lawfulness of behavior.
- Selectionism.
- Determinism.
- Empiricism.
- Parsimony.
- Pragmatism.
- Environmental (as opposed to mentalistic) explanations of behavior.
- Distinguish between radical and methodological behaviorism.
- Distinguish between the conceptual analysis of behavior, experimental analysis of behavior, applied behavior analysis, and behavioral service delivery.
- Define and provide examples
 - o Behavior, response, response class
 - Environment, stimulus, stimulus class
 - Stimulus equivalence
 - o Reflexive relations (US-UR)
 - Respondent conditioning (CS-CR)
 - o Operant conditioning
 - Respondent-operant interactions
 - Unconditioned reinforcement
- Conditioned reinforcement
- Unconditioned punishment
- Conditioned punishment
- Schedules of reinforcement and punishment
- o Extinction
- Automatic reinforcement and punishment
- Stimulus control
- Multiple functions of a single stimulus
- Unconditioned motivating operations
- Conditioned motivating operations
- Transitive, reflexive, surrogate motivating operations
- o Distinguish between

Hoch - EDSE 6 discriminative stimulus and the motivating operation

- Distinguish between the motivating operation and reinforcement effects
- Robovioral contingon

Candidate demonstrates competence by answering correctly 80 – 99% of questions pertaining to:

- Lawfulness of behavior.
- Selectionism.
- Determinism.
- Empiricism.
- Parsimony.
- Pragmatism.
- Environmental (as opposed to mentalistic) explanations of behavior.
- Distinguish between radical and methodological behaviorism.
- Distinguish between the conceptual analysis of behavior, experimental analysis of behavior, applied behavior analysis, and behavioral service delivery.
- Define and provide examples
 - o Behavior, response, response
 - Environment, stimulus, stimulus class
 - Stimulus equivalence
 - Reflexive relations (US-UR)
 - Respondent conditioning (CS-CR)
 - o Operant conditioning
 - Respondent-operant interactions
 - o Unconditioned reinforcement
 - Conditioned reinforcement
 - Unconditioned punishment
 - Conditioned punishment
 - Schedules of reinforcement and punishment
 - Extinction
 - Automatic reinforcement and punishment
 - Stimulus control
 - Multiple functions of a single stimulus
 - Unconditioned motivating operations
 - Conditioned motivating operations
 - Transitive, reflexive, surrogate motivating operations
 - Distinguish between discriminative stimulus and the motivating operation
 - Distinguish between the motivating operation and
 - reinforcement effects Robovioral contingon

- Candidate demonstrates mastery by responding correctly to 100% of questions pertaining to:
- Lawfulness of behavior.
- Selectionism.
- Determinism.
- Empiricism.
- Parsimony.
- Pragmatism.
- Environmental (as opposed to mentalistic) explanations of behavior.
- Distinguish between radical and methodological behaviorism.
- Distinguish between the conceptual analysis of behavior, experimental analysis of behavior, applied behavior analysis, and behavioral service delivery.
- Define and provide examples of:
 - Behavior, response, response class
 - Environment, stimulus, stimulus class
 - Stimulus equivalence
 - Reflexive relations (US-
 - Respondent conditioning (CS-CR)
 - Operant conditioning
 - Respondent-operant interactions
 - Unconditioned reinforcement
 - Conditioned reinforcement
 - Unconditioned punishment
 - Conditioned punishment
 - Schedules of reinforcement and punishment
 - Extinction
- Automatic reinforcement and punishment
- Stimulus control
- Multiple functions of a single stimulus
- Unconditioned motivating operations
- Conditioned motivating operations
- Transitive, reflexive Page 8 surrogate motivating operations
- Distinguish between dicariminativa etimulu

Performance-based Common Assignments (No TaskStream submission required). Blackboard Discussion Board Items. For weeks indicated below, and in conjunction with readings from *About Behaviorism*, you will respond to the week's two Discussion Board Items. To respond, first do the assigned reading from About Behaviorism. Then, go to the Discussion Board Items for that week. Read the question, and respond to the question directly for one point. Then, on another day during the period for which the question is available, read the responses posted by your classmates, and respond to one or more of your classmates' posts for an additional point.

Other Assignments.

Research Profile. This assignment will: 1) provide you experience using PsychInfo to conduct literature searches; 2) acquaint students with GMU library resources; 3) provide individual students with exposure to the behavior analytic literature; and 4) provide exposure to behavior analysis as a transcendent discipline and practice to the class. To do this assignment:

1. Choose your author from the following list, on the Wiki available in the Research Profiles Tab on Blackboard. (Note: the first student to claim an author gets the author! Please check and see who your classmates have selected before making your selection. Students selecting an author who has already been selected will be asked to select another author.)

Timothy R.	Beth Sulzer-	Gina Green	Sigrid Glenn	Kathryn J.
Vollmer	Azaroff			Saunders
Kennon A. Lattal	Linda J. Hayes	Alan Poling	Michael J.	Gerald L. Shook
			Dougher	
Mark Sundberg	James Partington	Judith E. Favell	Raymond G.	Donald Baer
			Miltenberger	
Johnny Matson	Thomas S.	Beatrice Barrett	Jon S. Bailey	Dermot Holmes-
	Critchfield			Barnes
Aubrey C.	Julie S. Vargas	R. Douglas Greer	Timothy D.	Lawrence E.
Daniels			Hackenberg	Fraley
Dennis H. Reid	Glen Dunla-	Louis Burgio	Jay Moore	Paul Touchette
Murray Sidman	James Todd	Richard Kubina	Abigail Calkin	Philip Hineline

- 2. Once you have an author assignment, do a PsychInfo search for articles, chapters, and books written by the author. Conduct the list such that you not only get the references for the author's work, but also the abstracts.
- 3. Print the outcome of the search.
- 4. Read the abstracts.
- 5. Obtain several of the articles, chapters, or books from the library, or through interlibrary lending. Read them.
- 6. If the author is living, contact the author and, if the author is willing, interview the author, either by phone or by e-mail.

- 7. Prepare a report in which you:
 - a. Identify the type of work the author has done, and the populations considered.
 - b. Describe three notable themes you found in the author's work.
 - c. Discuss possible applications of the authors work to other populations or problems.
 - d. Cite the articles, chapters, and/or books you read in preparing your report (using APA Sixth Edition style).
- 8. Deliver your report in 5 minutes or less, leaving 2 minutes for questions or comments afterward, during one of the class sessions so indicated on the class schedule.

Extra Credit. Completing the following Behavior Development Solutions modules:

Definitions and Characteristics
Principles, Procedures, and Concepts

and uploading proof of completion to Blackboard (under the Extra Credit tab) by 11:59 pm US Eastern Time on 12 May 2014 will earn 10 points of extra credit per certificate submitted. Information on purchasing a subscription to the Behavior Development Solutions Behavior Analyst Certification Exam study software can be found at www.behaviordevelopmentsolutions.com .

Additionally, one may go to the Autism Internet Modules at www.autisminternetmodules.org. Once there, create an account. (This is free of charge.) Completing the following modules:

Differential Reinforcemen
Extinction
Prompting
Reinforcement

And then uploading proof of completion to Blackboard (under the Extra Credit Tab) by 11:59 pm US Eastern Time on 12 May 2014 will earn 5 points of extra credit per module completed.

Finally, submitting scans of one's completed guided notes (with one's name atop each page) for both the reading from the Cooper, Heron, and Heward (2007) book and for the recorded presentations no later than 11:59 pm on the following Monday will earn one point of extra credit for each completed, complete set of guided notes submitted. That is, if a student wishes to submit the guided notes for Week 2 for extra credit, for example, the student must submit the complete set of these completed guided notes for Week 2 no later than 11:59 pm on the Monday of Week 3. A week's guided notes must be scanned into a single document, and saved as a pdf file – NO PHOTOGRAPHS, AND NO MULTIPLE PAGE SUBMISSIONS WILL BE ACCEPTED – and uploaded through the Extra Credit tab in Blackboard.

Schedule

Throughout the following table, *ABA* refers to the Cooper, Heron, & Heward (2007) text, and *AB* to *About Behaviorism*.

Date	Topics	Assignments
1/21/14 Week 1	Orientation to Applied Behavior Analysis, Behavior Analyst Certification, and the GMU ABA Program; Syllabus Review	Complete Quiz Questions no later than 1/27/14 Complete Pretest no later than 1/27/14
1/27/14 Week 2	Basic Philosophy and Terminology; Respondent Behavior and Respondent Conditioning	Read <i>ABA</i> Ch. 1 & 2, and <i>AB</i> Intro & Ch 1 Complete the first two DB Items, embedded quizzes, and lesson test no later than 2/3/14 Master Flashcards Deck 1
2/3/14 Week 3	Operant behavior and operant conditioning; positive and negative reinforcement	Read <i>ABA</i> Ch. 11 & 12, and <i>AB</i> Ch 2 Complete DB Items 3 and 4, embedded quizzes, and lesson test no later than 2/10/14 Master Flashcards Deck 2 Participate in Synchronous Discussion on 2/4/14 at 5:30 pm on Blackboard Collaborate
2/10/14 Week 4	More operant behavior and operant conditioning; positive and negative punishment	Read <i>ABA</i> Ch. 14 & 15, and <i>AB</i> Ch 3 Complete DB Items 5 and 6, embedded quizzes, and lesson test no later than 2/17/14 Master Flashcards Deck 3 Participate in Synchronous Discussion on 2/11/14 at 5:30 pm on Blackboard Collaborate
2/17/14 Week 5	Operant and Respondent Extinction; Alternative methods of producing extinction effects	Read <i>ABA</i> Ch 21, <i>AB</i> Ch 4 Complete DB Items 7 and 8, embedded quizzes, and lesson test no later than 2/24/14 Master Flashcards Deck 4
2/24/14 Week 6	Schedules of Reinforcement	Read <i>ABA</i> Ch. 13, and <i>AB</i> Ch. 5 Complete DB 9 and 10, embedded quizzes, and lesson test no later than 3/3/14 Master Flashcards Deck 5
3/3/14 Week 7	Differential Reinforcement	Read <i>ABA</i> Ch. 22, and <i>AB</i> Ch. 6 Complete DB 11 and 12, embedded quizzes, and lesson test no later than 3/17/14 Master Flashcards deck 6
3/17/14 Week 8	Antecedent stimulus control of operant behavior, stimulus generalization, and response generalization	Read ABA Ch. 17 and AB Ch 7 Complete DB 13 and 14, embedded quizzes, and lesson test no later than 3/24/14 Master Flashcard Deck 7

3/24/14	Motivating Operations	Read ABA Ch. 16, and AB Ch. 8
Week 9	interior with graph of the control o	Complete DB 15 and 16, embedded guizzes, and
, , con		lesson test no later than 3/31/14
		Master Flashcards deck 7
3/31/14	Instructions; Prompting and	Read AB Ch. 9
Week 10	Prompt Fading	Complete DB 17 and 18, embedded quizzes, and
		lesson test no later than 4/7/14
		Master Flashcards deck 8
4/7/14	Discrimination and	Read ABA Ch 18, AB Ch. 10
Week 11	Conditional Discrimination	Complete DB 19 and 20, embedded quizzes, and
		lesson test no later than 4/14/14
		Master Flashcards deck 9
4/14/14	Instructions, Compliance,	Read <i>ABA</i> Ch 19 and 20, <i>AB</i> Ch. 11
Week 12	Shaping, and Chaining	Complete DB 21 and 22, embedded quizzes, and
		lesson test no later than 4/21/14
		Master Flashcards deck 10
		Participate in Synchronous Discussion on
		4/15/14 at 5:30 pm in Blackboard Collaborate
4/21/14	Behavioral Contracting, Token	Read <i>ABA</i> Ch 26, <i>AB</i> Ch. 12
Week 13	Economies, and Group	Complete DB 21 and 22, embedded quizzes, and
	Contingencies	lesson test no later than 4/28/14
		Master Flashcards Deck 11
		Particiapte in Synchronous Discssion on 4/22/14
		at 5:30 pm in Blackboard Collaborate
4/28/14	Stimulus Equivalence	Read AB Ch 13 & 14
Week 14		Complete DB 23 and 24, embedded quizzes, and
		lesson test no later than 5/5/14
		Master Flashcards Deck 12
		Participate in Synchronous Discussion on
		4/29/14 at 5:30 pm in Blackboard Collaborate
5/5/14	Final Exam	Complete Final Exam no later than 11:59 pm on
Week 15		5/12/14

Appendix

There is no appendix!