

**GEORGE MASON UNIVERSITY**  
**College of Education & Human Development**  
**Graduate School of Education**

**EDLE 616.DL1 Curriculum Development & Evaluation**  
**Fall, 2021 [3 credit hours]**

**Instructor**

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**EDLE Fax # :** 703-993-3643

**Website:** [www.blackboard.com](http://www.blackboard.com)

**Mailing Address:** Thompson Hall, Suite 1300,  
Fairfax, VA 22030

**Prerequisites:** EDLE 620, EDLE 690, and EDLE 791

**Course Description:** In three Units [micro, micro-macro, and macro] EDLE 616 examines the relationship of written, taught, and tested curriculum; conceptual frameworks [UBD, Mapping]; and identifies critical leadership decisions that can positively impact student achievement. Also examines foundational influences on the worlds of Curriculum and constructs a Curriculum Design model for emerging leaders.

**Program Vision:** The Education Leadership Program is devoted to improving the quality of pre-K through 12 education through teaching, research and service. Candidates and practicing administrators engage in course work devoted to experiential learning, professional growth opportunities, and doctoral research that informs practice. We educate exceptional leaders who act with integrity as they work to improve schools.

## **Course Information**

**Class Location:** Blackboard

**Class Dates:** August 23<sup>rd</sup> through December 15<sup>th</sup>.

## **Course Delivery Method**

This course will be delivered online (100% ) using an **asynchronous** format via Blackboard Learning Management system (LMS) housed in the MyMason portal. You will log in to the Blackboard (Bb) course site using your Mason email name (everything before @masonlive.gmu.edu) and email password. **The course site will be available on or about August 20<sup>th</sup>.**

**Under no circumstances, may candidates/students participate in online class sessions (either by phone or Internet) while operating motor vehicles. Further, as expected in a face-to-face class meeting, such online participation requires undivided attention to course content and communication.**

## *Technical Requirements*

To participate in this course, students will need to satisfy the following technical requirements:

- High-speed Internet access with standard up-to-date browsers. To get a list of Blackboard's supported browsers see:  
[https://help.blackboard.com/Learn/Student/Getting\\_Started/Browser\\_Support#supported-browsers](https://help.blackboard.com/Learn/Student/Getting_Started/Browser_Support#supported-browsers)

To get a list of supported operation systems on different devices see:

[https://help.blackboard.com/Learn/Student/Getting\\_Started/Browser\\_Support#tested-devices-and-operating-systems](https://help.blackboard.com/Learn/Student/Getting_Started/Browser_Support#tested-devices-and-operating-systems)

- Students must maintain consistent and reliable access to their GMU email and Blackboard, as these are the official methods of communication for this course.
- Students will need a headset microphone for use with the Blackboard Collaborate web conferencing tool. [Delete this sentence if not applicable.]
- Students may be asked to create logins and passwords on supplemental websites and/or to download trial software to their computer or tablet as part of course requirements.

- The following software plug-ins for PCs and Macs, respectively, are available for free download: [Add or delete options, as desire.]
  - Adobe Acrobat Reader: <https://get.adobe.com/reader/>
  - Windows Media Player: <https://support.microsoft.com/en-us/help/14209/get-windows-media-player>
  - Apple Quick Time Player: [www.apple.com/quicktime/download/](http://www.apple.com/quicktime/download/)

**Video/Screencasting Tools:** You may use Kaltura, Jing, to record your videos and Discussion Board assignments.

**Group Work:** You may use Google Docs, Wikis, etc. to collaborate with colleagues on group assignments. Discussion Board group activities will be pre-assigned on Blackboard.

**Bb Collaborate/Skype/Zoom:** You may communicate also with colleagues using these platforms. Zoom is also an option for Office Hours.

**Email:** All candidates are required to activate and monitor their GMU e-mail accounts. I strongly recommend that you do not forward your Mason e-mail to a different account because attachments are often lost that way. It is best to check e-mail directly from your Mason account daily. Per university policy in compliance with federal law, I will only communicate with candidates via their GMU email accounts and will be unable to respond to emails sent from other accounts (i.e., gmail, yahoo, work email, etc.). Any announcements regarding the course will be sent to your GMU account. I will respond to emails within 24 hours, excluding weekends.

### **Expectations**

- **Course Week:**

Because asynchronous courses do not have a “fixed” meeting day, our week will start on **Mondays, and finish on the following Monday.**

- **Log-in Frequency:**

Students must actively check the course Blackboard site and their GMU email for communications from the instructor, class discussions, and/or access to course materials at least daily [or several times per week].

- **Participation:**

Students are expected to actively engage in all course activities throughout the semester, which includes viewing all course materials, completing course activities and

assignments, and participating in course discussions and group interactions.

- **Technical Competence:**

Students are expected to demonstrate competence in the use of all course technology. Students who are struggling with technical components of the course are expected to seek assistance from the instructor and/or College or University technical services.

- **Technical Issues:**

**Students should anticipate** some technical difficulties during the semester and should, therefore, budget their time accordingly. Late work will not be accepted based on individual technical issues.

- **Workload:**

**Please be aware that this course is not self-paced. Students are expected to meet specific deadlines and due dates listed in the Class Schedule section of this syllabus. It is the student's responsibility to keep track of the weekly course schedule of topics, readings, activities and assignments due.**

- **Instructor Support:**

Students may schedule a one-on-one meeting to discuss course requirements, content or other course-related issues. Those unable to come to a Mason campus can meet with the instructor via telephone or Zoom. Students should email the instructor to schedule a one-on-one session, including their preferred meeting method and suggested dates/times.

- **Netiquette:**

The course environment is a collaborative space. Experience shows that even an innocent remark typed in the online environment can be misconstrued. Students must always re-read their responses carefully before posting them, so as others do not consider them as personal offenses. Be positive in your approach with others and diplomatic in selecting your words. Remember that you are not competing with classmates but sharing information and learning from others. All faculty are similarly expected to be respectful in all communications.

- **Accommodations:**

Online learners who require effective accommodations to ensure accessibility must be registered with George Mason University Disability Services.

### **Learner Outcomes:**

Students who successfully complete the requirements for EDLE 616 will be able to:

[i] demonstrate an in-depth knowledge of curriculum design, development and evaluation and connect all parts to NELP standards in the design [and presentation] of a mini

curriculum framework

[ii] demonstrate the ability to analyze school demographic and assessment data and use the same to create a professional development plan [PDP] to improve student performance in two critical areas

[iii] identify an emerging/controversial issue in curriculum development/evaluation and create a plan to serve as a guide for educators to fully understand it [the plan should connect best thinking/practices on the issue to 2 or 3 essential questions]

[iv] investigate the components of a well-formed BOE policy on curriculum development/evaluation and apply that knowledge to *solve* a problem either at a specific grade level or content area.

### **Course Objectives:**

1. Understand the myriad influences on the Field of Curriculum, Development, Design & Evaluation.
2. Investigate frameworks—Understanding by Design, Curriculum Mapping—that efficiently connect Curriculum Standards to Programs of Study.
3. Analyze Curriculum Leadership practices in the areas of Evaluation, Professional Development, Alignment and Standards-based practices.

### **Relationships to Program Goals and Professional Organizations:**

The importance of strengthening and guiding instruction in educational settings is a leadership theme of academic and professional organizations alike. The purpose of the course is to strengthen the knowledge, skills and dispositions of EDLE candidates as instructional leaders and managers. The course provides models for (1) designing and managing curriculum; (2) relating to school board policy, professional development, and budget to effective instructional leadership; (3) constructing effective teacher-friendly curriculum guides; and (4) collecting and using demographic data to create a plan for improved student performance.

This course meets applicable competencies, standards, and guidelines set forth by the Virginia Department of Education (VA DOE), Interstate School Leaders Licensure Consortium (ISSLC), National Council for Accreditation of Teacher Education (NCATE), and National Education Leadership Preparation (NELP) as shown below.

1. **NELP: 6:3** Program completers understand and demonstrate skills in supporting the district's collective instructional and leadership capacity to address

- emerging school issues.
2. **NELP 3.2** Program completers understand, and demonstrate the capacity to advocate and cultivate for equitable access to opportunities, resources and instructional materials.
  3. **NELP 1.1** Program completers understand and demonstrate the capacity to design, communicate and evaluate a district mission and vision, in supporting learning for all stakeholders.
  4. **NELP 4.2** Program completers understand and can demonstrate the capacity to evaluate a comprehensive, rigorous, and coherent curricular and instructional school program, that fosters digital literacy, data literacy, equity and improvement for all students.
  5. **NELP 4.4** Program completers understand and demonstrate the capacity to design, implement & evaluate coherent [and differentiated]systems of curriculum, instruction and assessment.
  6. **NELP 4.4** Program completers understand and demonstrate the capacity to design, implement & evaluate coherent [and differentiated]systems of curriculum, instruction and assessment.
  7. **NELP: 1.2** Program completers understand and demonstrate the capacity to lead continuous and sustainable improvement processes that engage diverse stakeholders in data collection, diagnosis, design and evaluation.

**Required Textbook[s]:**

**[Required]:** Lator, Angela di Michelle [2017]. *Ensuring High Quality Curriculum [How to Design, Revise or Adopt Curriculum Aligned to Student Success]*. Alexandria, VA: ASCD.

**[Recommended & optional]:** Mooney Nancy J., & Mausbach, Ann T. [2008]. *Align the Design: A Blueprint for School Improvement*. Alexandria, VA.: ASCD.

**[Reference text]:** American Psychological Association (2009). *Publication Manual of the American Psychological Association* (6<sup>th</sup> edition). Washington DC: American Psychological Association.

### **Course Submission Policies and Evaluation Criteria**

Assignments are due by 11:59 p.m. on the dates listed on the syllabus, electronically via Blackboard. Late assignments will not be accepted except in emergency situations that have been discussed and approved by the instructor in advance of the due date. Please take advantage of instructor office hours and availability to get assistance prior to assignment deadlines. **Late penalties may be assessed for persistently late work.**

### **VIA Performance-Based Assessment Submission Requirement**

Every student registered for any Education Leadership course with a required performance-based assessment is required to submit these assessments in edle 616—[i] **Design for Curriculum Framework**, and [ii] **Demographic Analysis & Assessment Data**, to the **VIA Assessments link** through Blackboard (regardless of whether the student is taking the course as an elective, a onetime course or as part of an undergraduate minor). Evaluation of the performance-based assessment by the course instructor will also be completed in VIA through Blackboard. Failure to submit the assessment to VIA (through Blackboard) will result in the course instructor reporting the course grade as Incomplete (IN). Unless the IN grade is changed upon completion of the required VIA submission, the IN will convert to an F nine weeks into the following semester.

### **Grading**

Students can earn a total of 400 points in this course. Graded assignments account for 65% (260 points) of the overall grade, while online course participation accounts for 35% (140 points).

### **Participation Requirements (35% or 140 points of total grade)**

To maximize learning and engagement in the online environment, students are expected to participate actively in asynchronous class discussions, asynchronous and synchronous group activities, and serve as critical friends to other students. In this course, **participation points are given by unit**, rather than per learning activity. Participation points are divided into two parts:

[i] Reflections [**Journals-9 possible—respond to 7**]—individual submissions [**70 points**]

[ii] Discussion Boards [5—**respond to all**-- 1 individual; 4 group—**70 points**]: [i] Other than the introductory short video, most Discussion Board activities require **group responses** [plus *one* response to another group post]; [ii] Journals are **individual submissions**.

Below is a list of all required learning activities, by unit, which will count toward your overall participation grade. Please refer to the Course Participation Rubric for details.

### **Introduction& Lesson 1 [25 points]**

- Video Post [Lesson 1]- [10 points]
- Discussion Board [group]-[15 points]

### **Unit 1 [45 points]**

- Journal Reflections [3] -[30 points]
- Discussion Boards [1] - [15 points]

### **Unit 2 [35 points]**

- Journal Reflections [2] - [20 points]
- Discussion Boards [1]- [15 points]

### **Unit 3 [55 points]**

- Journal Reflections [4] – [40 points]
- Discussion Boards [1]- [15 points]

### **Grading Scale**

A+	400+ points
A	375 – 400
A-	350 – 374
B+	335 --- 349
B	315 --- 334
B-	300 --- 314
C	275 --- 299
F	Below 275 points

### **Professional Dispositions**

See <https://cehd.gmu.edu/students/polices-procedures/>

### **Class Schedule**



Note: Please refer to the Weekly Schedule on Blackboard for the most up---to---date version of the Course Schedule—including reading and viewing assignments, etc.

DATE/WEEK	UNIT	LESSON [s]	ACTIVITIES/READINGS [principal]/ ASSIGNMENTS
Week 1 [Aug 23 – Aug 27]	0/1	Orientation Introduction to Unit 1 Lesson 1: Course in Miniature	<b>**See Units on Blackboard**</b> <i>Discussion Board 1 [individual]-Video</i> <i>Discussion Board 2 [group]-Ken Robinson</i>
Week 2 [Aug 30 – Sept 3]	1	Lesson 2: The Taught & Hidden Curriculum	<i>Journal 1[a] OR Journal 1 [b] [choose <b>one</b>]-Pacing Guides/Curriculum Then &amp; Now</i>
Week 3 [Sept 7 – Sept 10]	1	Lesson 3: The Written Curriculum [Writers' Workshop for Assignment #1]	<i>Discussion Board 3 [group]—Case Study: 'Who Needs Lesson Plans?'</i>
Week 4 [Sept 13 – Sept 17]	1	Lesson 4: The Tested Curriculum	<i>Journal 2—Testing in the Age of Covid-19</i> <b>ASSIGNMENT #1 due [Assignments' tab]</b>
Week 5 [Sept 20 – Sept 24]	1	Lesson 5: UBD and CMapping	<i>Journal 3 [PD and CD]</i>
Week 6 [Sept 27 – Oct 1]	2	Intro to Unit 2 Lesson 6: Curriculum Evaluation	<i>Discussion Board 4 [group]-Curriculum Evaluation [TAH Middle School Lesson Plan]</i>
Week 7 [Oct 4 – Oct 8]	2	Lesson 7: Curriculum Alignment [Writers' Workshop for Assignment #2]	<i>Journal 4 [The Bellevue K-12 Maths Alignment Case Study]</i>

<b>Fall Break</b>		<b>No Class Session</b>	
Week 8 [Oct 18 – Oct 22]	2	Lesson 8: Curriculum Development & Professional Development	<i>Journal 5 [Curriculum Development &amp; Professional Development]</i> <b>ASSIGNMENT #2 due [VIA Assessment link tab]</b>
Week 9 [Oct 25 – Oct 29]	2	Lesson 9: Standards-based Curriculum [Common Core briefly examined]	<i>*a self directed activity*</i>
Week 10 [Nov 1 – Nov 5]	3	Intro to Unit 3 Lesson 10: Curriculum Histories	<i>Discussion Board 5 [group]- Cultural Narratives</i>
Week 11 [Nov 8 – Nov 12]	3	Lesson 11: Curriculum Philosophies	<i>Journal 6 [Philosophies in Mr. Keating's classroom]</i>
Week 12 [Nov 15-Nov 19]	3	Lesson 12: Sociologies & Curriculum	<i>Journal 7 [Should Intelligent Design be Taught in the Science Curriculum ?]</i>
<b>Thanksgiving Break</b>		<b>No Class Session</b>	
Week 13 [Nov 29 – Dec 3]	3	Lesson 13: Politics of Curriculum	<i>Journal 8 [When Past &amp; Present Confront Racism on a University Campus]</i> <i>Journal 9 [Answer the edle 616 Essential Q]</i>
Week 14 [Dec 6 – Dec 10]	3	Writers' Workshop [Assignment 3] Course Wrap Up	<b>ASSIGNMENT #3 due [VIA Assessment link tab]</b>

### Core Values Commitment

The College of Education and Human Development is committed to collaboration, ethical leadership, innovation, research-based practice, and social justice. Students are expected to adhere to these principles: <http://cehd.gmu.edu/values/>.

## GMU Policies and Resources for Students

### 1. GMU Policies and Resources for students

#### *Policies*

- a. Students must adhere to the guidelines of the Mason Honor Code (see <https://catalog.gmu.edu/policies/honor-code-system/>).
- b. Students must follow the university policy for Responsible Use of Computing (see <http://universitypolicy.gmu.edu/policies/responsible-use-of-computing/>).
- c. Students are responsible for the content of university communications sent to their Mason email account and are required to activate their account and check it regularly. All communication from the university, college, school, and program will be sent to students **solely** through their Mason email account.
- d. Students with disabilities who seek accommodations in a course must be registered with George Mason University Disability Services. Approved accommodations will begin at the time the written letter from Disability Services is received by the instructor (see <http://ods.gmu.edu/>).
- e. Students must follow the university policy stating that all sound emitting devices shall be turned off during class unless otherwise authorized by the instructor.

#### *Campus Resources*

- Support for submission of assignments to Tk20 should be directed to [tk20help@gmu.edu](mailto:tk20help@gmu.edu) or <https://cehd.gmu.edu/aero/tk20>. Questions or concerns regarding use of Blackboard should be directed to <http://coursessupport.gmu.edu/>.
- . For information on student support resources on campus, see <https://ctfe.gmu.edu/teaching/student-support-resources-on-campus>

#### **Notice of mandatory reporting of sexual assault, interpersonal violence, and stalking:**

As a faculty member, I am designated as a “Responsible Employee,” and must report all disclosures of sexual assault, interpersonal violence, and stalking to Mason’s Title IX Coordinator per University Policy 1202. If you wish to speak with someone confidentially, please contact one of Mason’s confidential resources, such as Student Support and Advocacy Center (SSAC) at 703-380-1434 or Counseling and Psychological Services (CAPS) at 703-993-2380. You may also seek assistance from Mason’s Title IX Coordinator by calling 703-993-8730, or emailing [titleix@gmu.edu](mailto:titleix@gmu.edu).

For additional information on the College of Education and Human Development, please visit our website <https://cehd.gmu.edu/>.

### **COURSE ASSIGNMENTS [3]**

The three graded assignments required for this course are as follows:

#### **1. School Board Policy versus SchoolHouse Practice [50 points]**

##### **Purpose:**

As educators, it is important that we have a clear understanding of the educational policies developed by our school boards, and our responsibility as educational leaders to implement them. This assignment will challenge your ability to investigate a particular policy adopted by a chosen school board and examine its impact on student learning and achievement.

##### **Assignment:**

Prepare at minimum a 6 to 8-page, double spaced *essay* that investigates one chosen school board policy and analyze its components in relation to the needs of a [i] specific grade level or [ii] content area. Candidates will conduct interviews with administrators and/or multiple stakeholders in order to gain detailed knowledge of the policy and its impact at the local school level.

#### **School Board Policy Assessment Rubric [Assignment #1]**

**[Candidates understand and can anticipate and assess emerging trends and initiatives in order to adapt school-based leadership strategies. [NELP:1.2]**

<b>Criteria</b>	<b>Exceeds Expectations 90 to 100%</b>	<b>Meets Expectations 80 to 89%</b>	<b>Approaching Expectations 70 to 79%</b>	<b>Falls Below Expectations 0 to 69%</b>
Includes a statement that relates to area of study [weighting 15%]	The statement is clear with adequate reference to the needs of student	The statement is clear with adequate reference to learners.	The statement is vague or rambling with some reference to student learning.	No statement is included.

	learners.			
Connections made from School Board Policy to grade level and/or content area [weighting 45%]	Connections from School Board Policy to grade level and/or content area are clearly and concisely explained.	Connections from School Board Policy to grade level and/or content area listed.	Connections from School Board Policy to grade level and/or content area are vaguely suggested	No connections are made.
Candidates conduct interviews with an [a] Administrator and/or [b] Stakeholders regarding selected policy [weighting 35%]	The impact of the School Board Policy is clearly and concisely presented from multiple interviews [a and b].	The impact of the School Board Policy is presented from either interview [a] or interview [b].	The impact of the School Board Policy is discussed in general terms.	The impact of the School Board Policy is not discussed.
Spelling, grammar, mechanics [weighting 5%]	The project is error free and clearly and professionally presented	The project has no spelling errors and no more than two mechanical errors.	The project has some spelling grammar, and/or mechanical errors.	The project has multiple errors in spelling, and/or mechanics

**DUE DATE: Week 4 [Upload your paper to the Course site 'ASSIGNMENTS']**

## **Design of Curriculum Framework—[Assignment #2]-[100 points]**

The purpose of this assignment is to demonstrate—*on a smaller scale*-- knowledge of program design in curriculum as evidenced in the creation of a *problem-based* model to be used by emerging leaders in your school/school system.

As one of the middle courses in the licensure program, creating a conceptual framework in Curriculum allows students [i] an opportunity to reflect on what they've learned about site-based leadership to date and [ii] what they would still like to explore. Finally, creating the framework ties all [if not most] of the major elements of EDLE 616 together, allowing students to apply what they've learned in a concrete way [theory to practice], such as aligning the program [written, taught, tested curriculum] with standards and assessments, connections to current best practice research and adult learning theory, as well as implementing the ideas of Backwards Design [UBD].

*These concepts can then be applied to solving any persistent curricular problem/issue as a site-based leader. Some examples of smaller-scale, problem-based program designs in Curriculum might be: Special Education, Contemporary Issues [including Equity], Global Education, Urban Settings, Technology Integration, Leadership for ELL Students, Blended Learning, Social Emotional Learning, Distance Learning Challenges, Problem-based Learning, etc.*

### **Instructions:**

Students should first explore and research existing several [at least 3] problem Curriculum programs in their school/school district, then design and construct a Curriculum Framework [in PowerPoint] to address that problem. The PowerPoint should not exceed 25 to 30 slides, including references that are written in APA style. Components to be included in the Curriculum Framework are listed below [see Rubric]:

### **Your curriculum framework should be comprised of 3 parts:**

[i] **Part 1** consists of the conceptual design: Philosophy/Vision, Research Rationale, Essential Questions, Knowledge, Skills, Dispositions, Connections to Standards and should be grounded in Adult Learning Theory

[ii] **Part 2** comprises a Design Overview-- 4 to 5 course offerings & brief descriptions, connections to Essential Questions, [along with course assessment[s]—formative or summative];

and [iii] **Part 3** should include a UBD designed Professional Development Session [on ONE of the courses in Part 2], and References written in APA style.

\*it is recommended that you submit the Conceptual Design [Part 1] as a Draft for feedback, at least ONE week prior to submitting the Assignment [optional].

	Levels of Achievement			
Criteria	exceeds expectations	meets expectations	approaching expectations	falls below expectations
<p><b>NELP 6.3</b> Program completers understand and demonstrate skills in supporting the district's collective instructional and leadership capacity to address emerging school issues.</p> <p>Weight 20.00%</p>	<p>90 to 100 %</p> <p>Proposed curriculum design model reflects [i] current best practices; [ii] emerging trends; [iii] connections to Standards; and [iv] current research on Leadership Programs.</p>	<p>80 to 89 %</p> <p>Proposed curriculum design model includes [a] emerging trends, and [b] 2 other elements listed.</p>	<p>70 to 79 %</p> <p>Proposed curriculum design model includes [a] emerging trends, and [b] 1 other element listed.</p>	<p>0 to 69 %</p> <p>Proposed curriculum design model suggests (generally) trends, best practices and current research.</p>
<p><b>NELP 3.2</b> Program completers understand, and demonstrate the capacity to advocate and cultivate for equitable access to opportunities, resources and instructional materials.</p> <p>Weight 10.00%</p>	<p>90 to 100 %</p> <p>Proposed curriculum design model demonstrates candidate's superior ability to advocate for policies and programs that promote equitable learning opportunities for all students</p>	<p>80 to 89 %</p> <p>Proposed curriculum design model demonstrates candidate's ability to advocate for policies and programs that promote equitable learning opportunities for all students</p>	<p>70 to 79 %</p> <p>Proposed curriculum design model demonstrates some capacity to advocate for policies and programs that promote equitable learning opportunities for all students</p>	<p>0 to 69 %</p> <p>The proposed model does not include evidence of the ability to advocate for policies and programs that promote equitable learning opportunities for all students</p>
<b>NELP 1.1</b>	90 to 100 %	80 to 89 %	70 to 79 %	0 to 69 %

<p>Program completers understand and demonstrate the capacity to design, communicate and evaluate a district mission and vision, in supporting learning for all stakeholders.</p> <p>Weight 10.00%</p>	<p>Proposed curriculum design model includes [i] a strong mission &amp; philosophy statement; [ii] a vision for a program of excellence; [iii] specific indicators of knowledge, skills and dispositions served; [iv] and at least 4 essential questions to guide the program.</p>	<p>Proposed curriculum design model includes 3 out of the 4 elements listed.</p>	<p>Proposed curriculum design model includes 2 out of the 4 elements listed.</p>	<p>Proposed curriculum design model only focuses on 1 of the elements listed.</p>
<p><b>NELP 4.2</b> Program completers understand and can demonstrate the capacity to evaluate a comprehensive, rigorous, and coherent curricular and instructional school program, that fosters digital literacy, data literacy, equity and improvement for all students.</p> <p>Weight 15.00%</p>	<p>90 to 100 %</p> <p>Proposed curriculum design model incorporates current Adult Learning theories, multiple assessment (formal &amp; informal) models, opportunities to showcase diverse learners, and strong evidence of a backward design model[UBD].</p>	<p>80 to 89 %</p> <p>Proposed curriculum design model includes 3 out of the 4 elements listed.</p>	<p>70 to 79 %</p> <p>Proposed curriculum design model includes 2 out of the 4 elements listed.</p>	<p>0 to 69 %</p> <p>Proposed curriculum design model focuses only on 1 element listed.</p>



<p><b>NELP 4.4</b> Program completers understand and demonstrate the capacity to design, implement &amp; evaluate coherent [and differentiated]systems of curriculum, instruction and assessment.</p> <p>Weight 15.00%</p>	<p>90 to 100 %</p> <p>Proposed curriculum design model reflects differentiation in the design, and a strong inquiry-based approach to learning in the entire course sequence.</p>	<p>80 to 89 %</p> <p>Proposed curriculum design model includes evidence of 2 out of the 3 elements listed.</p>	<p>70 to 79 %</p> <p>Proposed curriculum design model includes evidence of 1 out of the 3 elements listed.</p>	<p>0 to 69 %</p> <p>Proposed curriculum design model only hints at generalities in all the elements listed.</p>
<p><b>NELP 4.4</b> <b>Program completers understand and demonstrate the capacity to design, implement &amp; evaluate coherent [and differentiated]systems of curriculum, instruction and assessment.</b></p> <p>Weight 10.00%</p>	<p>90 to 100 %</p> <p>Proposed curriculum design model incorporates the application of technologies in classroom instruction, student achievement, and school improvement.</p>	<p>80 to 89 %</p> <p>Proposed curriculum design model includes 2 out of the 3 elements listed.</p>	<p>70 to 79 %</p> <p>Proposed curriculum design model lists only one of the elements.</p>	<p>0 to 69 %</p> <p>No elements are included in the overall design.</p>
<p>Unblemished Prose.</p> <p>Weight 5.00%</p>	<p>90 to 100 %</p> <p>Proposed curriculum design model is error free.</p>	<p>80 to 89 %</p> <p>Proposed curriculum design model contains 1 or 2 errors.</p>	<p>70 to 79 %</p> <p>Proposed curriculum design model contains 5 or more errors.</p>	<p>0 to 69 %</p> <p>Proposed curriculum design model is riddled with errors.</p>

**DUE DATE: Week 8 [Upload both parts of your Framework to 'VIA Assessments link' tab**

### **3 Demographic Analysis of Assessment Data [for Improved Student Performance] [110 points]**

#### **Purpose**

The purpose of this assignment is to demonstrate students' ability to analyze demographic and test data (Standards of Learning or other test results) as it relates to curriculum and/or instructional improvement. Each student will obtain the above-mentioned information from their schools and analyze strengths/weaknesses of existing SIP/Action Plans with a view to helping teachers improve student performance in **two curriculum areas**. Candidates should also include recommendations for involving school staff in the change process, including relevant (recent) research-based strategies as a part of the effort to lead school improvement.

#### **Assignment**

Prepare, at minimum, a Mini-Case Study (12 to 15 pages, including graphics) utilizing the analysis of actual demographic and test data from your school, and, after examining existing site-based SIP/Action Plans at your school, analyze the strengths and weaknesses in the SIP/Action Plans with a view to helping teachers/staff members improve student performance in the two targeted curriculum areas.

#### Plan of Action

1. Locate the most recent AYP/AMO data for your school.
2. Identify demographic information for your school as it relates to AYP/AMO data for student sub-groups.
3. Analyze the data in two Curriculum areas. Include a brief description of your findings and conclusions regarding curriculum/instruction deficit areas.
4. Examine and critique existing site-based "action plans" (focusing on strengths and weaknesses) that target the two curriculum areas you selected for improving student achievement. Discuss with colleagues in your school why this problem exists [and why it persists] and probable causes for action plan strengths/weaknesses.
5. Locate 3 current research-based strategies (recent) that would help [i] target the identified deficit areas, and [ii] strengthen (and improve) the delivery of curriculum/instruction to improve future student performance in those areas.
6. Finally, make recommendations to site-based leadership on ways to involve school staff in the change process.

Criteria	Levels of Achievement			
	exceeds expectations	meets expectations	approaching expectations	falls below expectations
<p><b>NELP 4.4</b>  <b>Program completers understand and demonstrate the capacity to design, implement &amp; evaluate coherent [and differentiated] systems of curriculum, instruction and assessment.</b>  <b>Weight 20.00%</b></p>	<p><b>90 to 100 %</b>  Cultural diversity in the school and its community is described and analyzed (race, ethnicity, gender, age, socio-economic status, English language learners, and special education) over at least the last three years.</p>	<p><b>80 to 89 %</b>  Cultural diversity in the school is described and analyzed (race, ethnicity, gender, age, socio-economic levels, English language learners, and special education) over the last three years.</p>	<p><b>70 to 79 %</b>  Cultural diversity is described and analyzed, but lacks information on all 7 categories.</p>	<p><b>0 to 69 %</b>  Cultural diversity of either the school or community is analyzed, but not both.</p>
<p><b>NELP: 4.2</b>  <b>Program completers understand and demonstrate the capacity to evaluate, design and cultivate coherent systems of support, coaching and PD that promote reflection, digital literacy, distributed leadership data literacy and equity in the pursuit of achievable school/district goals.</b>  <b>Weight 15.00%</b></p>	<p><b>90 to 100 %</b>  Candidates provide evidence of a superior ability to collect and use data to identify school goals, assess organizational effectiveness and equity, provide support &amp; coaching in the pursuit of achievable school goals.</p>	<p><b>80 to 89 %</b>  Candidates provide evidence of an adequate ability to collect and use data to identify school goals, assess organizational effectiveness, and create and implement plans to achieve school goals.</p>	<p><b>70 to 79 %</b>  Candidates provide evidence of some ability to collect and use data to identify school goals, assess organizational effectiveness, and create and implement plans to achieve school goals.</p>	<p><b>0 to 69 %</b>  Candidates do not provide evidence, or demonstrate an ability to collect and use data to identify school goals, assess organizational effectiveness, and create and implement plans to achieve school goals.</p>
<p><b>NELP: 1.2</b>  <b>Program completers understand and demonstrate the capacity to lead continuous and</b></p>	<p><b>90 to 100 %</b>  Candidates provide evidence of a superior ability to promote continual and sustainable school</p>	<p><b>80 to 89 %</b>  Candidates provide evidence of an adequate ability to promote continual and</p>	<p><b>70 to 79 %</b>  Candidates provide evidence of some ability to promote continual and</p>	<p><b>0 to 69 %</b>  Candidates do not provide evidence or demonstrates an inability to promote</p>

<p><b>sustainable improvement processes that engage diverse stakeholders in data collection, diagnosis, design and evaluation.</b> Weight 15.00%</p>	<p>improvement through thoughtful data analysis, diagnosis and research.</p>	<p>sustainable school improvement through data analysis,</p>	<p>sustainable school improvement.</p>	<p>continual and sustainable school improvement.</p>
<p><b>NELP: 4.3</b> <b>Program completers understand and demonstrate the capacity to analyze culturally responsive assessments &amp; data collections, that support instructional improvement, equity &amp; student learning.</b> Weight 15.00%</p>	<p><b>90 to 100 %</b> Current school action plan(s) are analyzed in relation to identified achievement gap areas. Instructional practices, equity, instructional programs, and assessments that support student learning in two curriculum areas are described and evaluated.</p>	<p><b>80 to 89 %</b> Current school action plan(s) are analyzed in relation to identified achievement gap areas. Instructional practices and/or instructional programs, and/or assessments that support student learning in two curriculum areas are described and evaluated.</p>	<p><b>70 to 79 %</b> Current school action plan(s) are analyzed in relation to identified achievement gap areas. Instructional practices, programs, and assessments are not clearly described or evaluated.</p>	<p><b>0 to 69 %</b> Limited analysis provided of school action plan(s) in relation to identified achievement gap areas. Instructional practices, programs, and assessments are not addressed.</p>
<p><b>Spelling, grammar, mechanics.</b> Weight 5.00%</p>	<p><b>90 to 100 %</b> The project is error free and is clearly and professionally presented.</p>	<p><b>80 to 89 %</b> The project has no spelling errors and no more than two mechanical errors.</p>	<p><b>70 to 79 %</b> The project has some spelling, grammar and/or mechanical errors.</p>	<p><b>0 to 69 %</b> The project has multiple errors in spelling and/or mechanics.</p>

**DUE DATE: Week 14 [Upload your paper to the Course Site 'VIA Assessments' link tab]**