

**George Mason University**  
**College of Education and Human Development**  
**Educational Leadership Program**

Contemporary Issues in Education Leadership  
EDLE 634.601– 3 Credits, Summer 2024  
Online Course: 5/15/24 – 7/17/24

<b>Instructor:</b>	Richard G. Deivert, Ph.D.	
<b>Office Location</b>	Thompson Hall, Suite 1300	<b>Office hours:</b> By appointment & after class
<b>Office Phone:</b>	703-993-3633	<b>Mobile Phone:</b>
<b>E-mail:</b>	<a href="mailto:rdeivert@gmu.edu">rdeivert@gmu.edu</a>	<b>Website:</b>
<b>Mailing address:</b>	George Mason University Education Leadership Program 4400 University Dr., MSN 4C2 Fairfax, VA 22030-4444	

### **University Catalog Course Description**

Examines current and emerging issues and trends impacting education to include: demographic shifts; globalization; technology; data-based decision-making; inclusion of diverse learners in American schools; and recent research on student achievement when influenced by race, gender, and poverty.

### **Course Overview**

This course is intended as one of two culminating courses in the Master's in Education Leadership Program. Course content focuses on key contemporary issues in public education, which hold important implications for education leadership, policy, and practice in the 21<sup>st</sup> century. At the conclusion of the course, students will be expected to demonstrate the knowledge, skills, and dispositions needed to increase their effectiveness in working with multiple school and community stakeholders in increasingly diverse and complex education contexts.

**Nature of Course Delivery:** This course will be delivered using the online model with a combination asynchronous (50%)/synchronous (50%) [BBCU] format. **EDLE 634 will be available on Blackboard on or before May 15, 2024.**

A variety of instructional methods are used to cover the subject matter and create a dynamic, interactive learning environment. These methods *may* include large and small group discussions, case studies, media, Internet assignments, group Blog submissions, lecture, guest practitioners, group presentations, interviews, collaborative learning and reflection. There is some out-of-class work (research) expected. The challenge is to become a community of learners.

**Under no circumstances, may candidates/students participate in online class sessions (either by phone or Internet) while operating motor vehicles. Further, as expected in a face-to-face class meeting, such online participation requires undivided attention to course content and communication.**

## **Instructor Support:**

Students may schedule a one-on-one meeting to discuss course requirements, content or other course-related issues. Those unable to come to a Mason campus can meet with the professor via telephone. Students should email the instructor to schedule a one-on-one session, including their preferred meeting method and suggested dates/times.

## **Netiquette:**

The course environment is a collaborative space. Experience shows that even an innocent remark typed in the online environment can be misconstrued. Students must always re-read their responses carefully before posting them, so as others do not consider them as personal offenses. Be positive in your approach with others and diplomatic in selecting your words. Remember that you are not competing with classmates but sharing information and learning from others. All faculty are similarly expected to be respectful in all communications.

## **Accommodations:**

Online learners who require effective accommodations to ensure accessibility must be registered with George Mason University Disability Services.

## **Learner Outcomes or Objectives:**

This course is designed to enable students to:

1. Analyze contemporary issues and major trends in education and their implications for society at large and schools, communities and school districts in particular;
2. Define characteristics and skills of future-focused leaders and learn strategies to address the implications for leadership in education systems and individual schools.
3. Evaluate how student diversity can help teachers and administrators develop curriculum that includes global literacy with a significant effect on economic, cultural, and political matters, with particular attention on how culture influences learning;
4. Synthesize recent research relative to student achievement in diverse school settings, with particular attention to the relationships between student achievement, gender, race, poverty, and ability;
5. Identify various strategies to maximize the effective use of data to improve student achievement and effective ways to communicate results to various community stakeholders and groups;
6. Defend educational decisions using data rather than personal opinion.
7. Describe rights, regulations, philosophies, and methods used in educating diverse groups such as Limited English Proficient and Students with Disabilities.
8. Utilize various data sources to predict future issues/trends in education and to improve student achievement.
9. Work independently and interdependently to successfully accomplish group projects.
10. Listen to multiple perspectives, consider suggestions, seek common ground, and maintain objectivity.

## **Professional Standards**

In relationship to professional organization competencies, participants in this course will demonstrate proficiency in appropriate VA DOE competencies and Professional Standards for Educational Leaders. VA DOE: 1-d, 1-e, 2-c, 2-d, 3-g, 4-a, 5-c, 6-e, 6-f. ISLLC: 1-K1, 1-K4, 1-K5, 2-K7, 2-K10, 2-P5, 2-P6, 2-P9, 2-P16, 2-P18, 3-K8, 3-P3, 3-P16, 3-P17, 4-K1, 4-K2, 4-P11, 5-K3, 5-P12, 6-K6, 6-K8, 6-P2, 6-P4, 6-P5.

## Required Readings:

Postings on Contemporary Issues in Education Leadership from the instructor and reliable sources.

**\*Available for free through GMU library.**

\*Carter, P. L., & Welner, K. G. (Eds.). Closing the opportunity gap (2013).

Supplemental texts - **not required**: Instructor will introduce various concepts from these sources.

Koonce, G. (2017). *Taking Sides: Clashing Views on Educational Issues 20<sup>th</sup> ed.*. New York, NY: McGraw Hill. **Currently out of print.**

Marx, G. (2015). *A Guide to Twenty-One Trends for the 21<sup>st</sup> Century: Out of the Trenches and into the Future*. Bethesda, MD: Education Week Press.

**Required Resources** Due to the nature of this course, the online publications listed below will be used to provide students with the most current issues and best practices and information in the field. Students are required to sign up for the publication prior to the start of the course. The instructor will provide registration and access information. The publications will be used as a regular part of every class.

**ASCD SmartBrief** <https://www.smartbrief.com/ascd/>

### SmartBrief on Special Education

[https://www.smartbrief.com/signupSystem/subscribe.action?pageSequence=1&briefName=speciald&campaign=in\\_brief\\_signup\\_link&utm\\_source=brief](https://www.smartbrief.com/signupSystem/subscribe.action?pageSequence=1&briefName=speciald&campaign=in_brief_signup_link&utm_source=brief)

Students will sign up to receive these online newsletters which provide a daily (ASCD), current snapshot of the education community with news from Education Week, The Washington Post and other leading sources written by experts in summary form. Each class will start with a brief report out on a current trend or issue from this resource.

**Blackboard Site-** Research articles, briefs and reports will be posted to the Blackboard site related to discussion topics for specific class sessions. Students will be required to check the site daily for articles posted and be prepared for class discussions on the topic.

### Course Performance Evaluation

**Please be aware that this course is not self-paced.** Students are expected to submit all assignments on time in the manner outlined by the instructor (e.g., Blackboard, hard copy).

### Assignments and/or Examinations

Below is a list and a brief summary of the required assignments in this course. Please refer to the assignment rubrics at the end of the syllabus for more detailed information on exactly what is expected for each assignment.

## Possible Topics for Issue Brief Paper/Small Group Presentations:

ChatGPT	A.I. in learning	restraint & seclusion
personnel shortages	professional learning	professional standards
personalized learning	common core	performance-based assessment
interventions systems of support	charter schools	graduation rates
equity	inclusive practices	employee compensation
teacher leadership	blended learning	parent/community involvement
teacher education	teacher quality	effective practices
teacher assignments	grouping and tracking	centralization/decentralization
school choice and vouchers	home schooling	zero tolerance

Contact the professor if you would like to explore a topic that is not listed. The sky is the limit.

This course is designed to further develop and expand your managerial and ethical skills in the areas of instructional leadership and management. You will be assessed on your ability to analyze situations from the broad perspective of an emerging school administrator and be expected to view the impact of the decisions from a systematic perspective and from the benefit to student learning.

The grading assessment scales and assigned percentages that follow are **guidelines** only. Your final grade for the semester will reflect the instructor's judgment of your classroom performance as you attempt to demonstrate leadership behaviors, perspectives and attitudes.

Students may rewrite an assignment [other than the final project] for re-grading within one week of receipt. The original assignment should be clipped/stapled/attached to the re-write.

## Professional Dispositions

Students are expected to exhibit professional behaviors and dispositions at all times.

<https://cehd.gmu.edu/students/policies-procedures/>

## Core Values Commitment

The College of Education and Human Development is committed to collaboration, ethical leadership, innovation, research-based practice, and social justice. Students are expected to adhere to these principles: <http://cehd.gmu.edu/values/>.

## GMU Policies and Resources for Students

### *Policies*

- Students must adhere to the guidelines of the Mason Honor Code (see <https://catalog.gmu.edu/policies/honor-code-system/>).
- Students must follow the university policy for Responsible Use of Computing (see <http://universitypolicy.gmu.edu/policies/responsible-use-of-computing/>).
- Students are responsible for the content of university communications sent to their Mason email account and are required to activate their account and check it regularly. All communication from the university, college, school, and program will be sent to students **solely** through their Mason email account.
- Students with disabilities who seek accommodations in a course must be registered with George Mason University Disability Services. Approved accommodations will begin at the

time the written letter from Disability Services is received by the instructor (see <https://ds.gmu.edu/>).

- Students must follow the university policy stating that all sound emitting devices shall be silenced during class unless otherwise authorized by the instructor.

### *Campus Resources*

**Support for submission of assignments to VIA/SLL should be directed to [viahelp@gmu.edu](mailto:viahelp@gmu.edu) or <https://cehd.gmu.edu/aero/assessments>. Questions or concerns regarding use of Blackboard should be directed to <https://its.gmu.edu/knowledge-base/blackboard-instructional-technology-support-for-students/>.**

- **For information on student support resources on campus, see <https://ctfe.gmu.edu/teaching/student-support-resources-on-campus>**
- **Notice of mandatory reporting of sexual assault, sexual harassment, interpersonal violence, and stalking:** As a faculty member, I am designated as a “Non-Confidential Employee,” and must report all disclosures of sexual assault, sexual harassment, interpersonal violence, and stalking to Mason’s Title IX Coordinator per [University Policy 1202](#). If you wish to speak with someone confidentially, please contact one of Mason’s confidential resources, such as [Student Support and Advocacy Center](#) (SSAC) at 703-380-1434 or [Counseling and Psychological Services](#) (CAPS) at 703-993-2380. You may also seek assistance from Mason’s Title IX Coordinator by calling 703-993-8730, or emailing [titleix@gmu.edu](mailto:titleix@gmu.edu).

**For additional information on the College of Education and Human Development, please visit our website <https://cehd.gmu.edu/>.**